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***Annual Report 2024***  
Netherlands Academy of  
Engineering  
's-Gravenhage

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*10 April 2025*

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## ***Board's report***

NAE unites top experts active in technological sciences and applied research and development. They come from knowledge institutions and the business community and share the passion for engineering-based innovation as a means to overcome many of our societal challenges and to maintain our country's earning capacity within the European and international context.

NAE is an association with a social mission. The members of NAE, Fellows and Young Engineers, have been appointed not only on the basis of their merit, but also because they want to commit themselves to the NAE activities and also have the right network for this. NAE can only have maximum impact if its behavior is impeccable. To this end, a Code of Conduct has been drawn up and a careful process has been set up to ensure transparency and prevent conflicts of interest. The financial processes have clear audit trails and every transaction has an approval process that includes the office, management, and board.

The Ministries of EZK and OCW jointly make an amount of EUR 500,000 available annually for a period of nine years (2023 to 2031) – through indexation, that amount will be EUR 524,000 from 2024. In addition, 4TU.Federation has made an amount of EUR 300,000 available for the years 2024 and 2025. These contributions provide NAE with a solid financial basis for the coming years. In order to achieve both a greater impact and continuity in the long term, we want to bind knowledge institutions and companies to us. Numerous introductory meetings have taken place with potential partners and other stakeholders. In 2025, this will be followed up by setting up a Partner Council and we will also look into whether we can get more governments to join.

In 2024, NAE started working on a substantive program with the first cohort of 67 fellows and 10 young engineers. First of all, NAE focused on a stronger innovation ecosystem. We published a position paper with 6 recommendations for the new cabinet at the beginning of the year and later a statement was communicated about the proposed budget cuts in education, research and innovation at the time. We also worked on an advisory report on the role of knowledge institutions in regional ecosystems.

In the field of technology, we had Forum Meetings on agriculture & food and energy transition, but the focus was mainly on the role of AI on engineering practices, with international knowledge exchange and a survey among experts which has led to insights into how engineering practices are changing. Also, we held an innovation conference on the opportunities of AI in the energy, agriculture, water and healthcare sectors.

There was also ample attention for the problem of a shortage of engineers. A start was made with partners to look for structural solutions. The working group will continue its work in the new year and it is not without reason that engineering talent is the theme of our innovation conference in 2025. In addition, the importance of systems engineers was emphasized.

The activities from the first year have not only yielded useful results, but also planted the seeds for further deepening and more impact in the future. For example, we have learned a lot about the way we want to work. The role of NAE and its working methods were also discussed extensively with our Advisory Board, whose members were installed in mid-2024.

Finally, 10 new Fellows, 4 Young Engineers and a 1<sup>st</sup> Honorary Fellow were appointed in 2024 as ambassadors for the mission of NAE. They contribute nationally and internationally to strengthening the engineering community. Young Engineers were supported with mentorship and company visits.

For a complete overview of our activities and results, we refer you to our 2024 Annual Report.

Ir. Lukas Roffel

Prof. dr.ir. Jacqueline Scherpen

Dr. Eline van Beest

*Chair*

*Vice-chair*

*Treasurer*

Prof.dr.Marieke Huisman

Prof.dr.ir. Ton van der Steen

*Board member*

*Board member*

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## ***Report on the financial statements***

## **Balance sheet as at 31 December 2024**

(after proposal distribution of result)

<b>Assets</b>		<b>31 December 2024</b>		<b>31 December 2023</b>	
Ref.		€	€	€	€
<b>Fixed assets</b>					
	Tangible fixed assets	1.	18.671	15.737	
	Financial fixed assets	2.	17.396	9.006	
			36.067		24.743
<b>Current assets</b>					
	Other receivables and accruals	3.	12.089	3.283	
	Cash and cash equivalents	4.	421.098	299.375	
			433.187		302.658
<b>Total assets</b>			469.254		327.401

<b>Equity and Liabilities</b>		<b>31 December 2024</b>		<b>31 December 2023</b>	
Ref.		€	€	€	€
<b>Capital and reserves</b>					
	Going concern fund	5.	83.298	48.605	
	Reserve assigned to Pivot activities		266.877	144.880	
			350.175		193.485
<b>Current liabilities</b>					
	Trade payables	6.	56.251	47.825	
	Taxes and social security premiums	7.	26.747	-	
	Other liabilities and accruals	8.	36.081	86.091	
			119.079		133.916
<b>Total equity and liabilities</b>			469.254		327.401

## Statement of income and expenditure for the 2024

		<b>2024</b>		<b>2024 Budget</b>		<b>2022/2023</b>	
		€	€	€	€	€	€
<b>Income</b>							
	9.						
Income from government subsidies		524.000		500.000		500.000	
Income from other non-profit organisations	10.	<u>340.000</u>		<u>440.000</u>		<u>144.880</u>	
<b>Total income</b>			864.000		940.000		644.880
<b>Expenses</b>							
<i>Spent on Association's objectives</i>							
Forum	11.	260.281		333.934		173.611	
Pivot	12.	181.446		207.934		108.294	
Advice	13.	<u>159.403</u>		<u>197.934</u>		<u>98.294</u>	
		601.130		739.802		380.199	
<i>Costs fundraising</i>		-		-		-	
<i>Costs management and administration</i>	15.	<u>109.671</u>		<u>81.293</u>		<u>71.196</u>	
			710.801		821.095		451.395
<b>Total expenses</b>							
Financial income and expense	16.		<u>-3.491</u>		<u>-</u>		<u>-</u>
<b>Total of income and expenditure</b>			<u>156.690</u>		<u>118.905</u>		<u>193.485</u>
<b>Proposal of result distribution</b>							
<i>Addition to going concern fund</i>			34.693		118.905		48.605
<i>Addition to reserve assigned to Pivot</i>			<u>121.997</u>		<u>-</u>		<u>144.880</u>
			<u>156.690</u>		<u>118.905</u>		<u>193.485</u>

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## **Notes to the financial statements**

### **Entity information**

#### *Registered address and registration number trade register*

The actual address of the Association Netherlands Academy of Engineering, registered in Amsterdam, is Koninginnegracht 19 's-Gravenhage. The Association is registered at the Chamber of Commerce under number 88488659. The Association is registered as ANBI.

### **General notes**

#### *Organisational objectives*

The Association aims to:

#### Article 4 Part 1:

- a. To promote and enhance the interaction and collaboration between the wider society, academia, and the business sector, striving for multi disciplinarity where relevant and feasible;
- b. To promote and increase the translation of excellent knowledge and insights into tangible practical applications for the benefit of societal welfare;
- c. Utilising the gained experiences and insights to achieve the system improvements mentioned under points a. and b., in order to enhance the effectiveness and societal impact of collaboration between the broader society, academia, and the business sector.

In line with aforementioned objectives, the association undertakes the following tasks, nationally and internationally:

#### Article 4 Part 2:

- a. Acting as an independent forum for debate among scientists, businesses, societal parties, and government within the scope of the Association's field of work (Forum);
- b. Providing independent advice, both solicited and unsolicited, primarily to businesses and academia within the ecosystem, regarding topics within the Association's field of work (Advice);
- c. Serving as a central hub within the ecosystem (Pivot).

### **General accounting principles**

#### *The accounting standards used to prepare the financial statements*

The financial statements are drawn up in accordance with the provisions of Title 9, Book 2 of the Dutch Civil Code and the Dutch Accounting Standards, specifically RJ650, as published by the Dutch Accounting Standards Board ('Raad voor de Jaarverslaggeving').

Assets and liabilities are generally valued at historical cost, production cost or at fair value at the time of acquisition. If no specific valuation principle has been stated, valuation is at historical cost.

### **Accounting Principles**

#### *Accounting principles applied to the valuation of assets and liabilities*

#### **Tangible fixed assets**

Tangible fixed assets are valued at the historical cost or production cost including directly attributable costs, less straight-line depreciation based on the expected future life and impairments.

Subsidies on investments will be deducted from the historical cost price or production cost of the assets to which the subsidies relate.

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**Receivables**

Receivables are initially valued at the fair value of the consideration to be received, including transaction costs of material. Receivables are subsequently valued at the amortised costs price. If there is no premium or discount and there are no transaction costs, the amortised costs price equals the nominal value of the accounts receivable. Provisions for bad debts are deducted from the carrying amount of the receivable.

**Cash and cash equivalents**

Cash at banks and in hand represent cash in hand, bank balances and deposits with terms of less than twelve months. Overdrafts at banks are recognised as part of debts to lending institutions under the current liabilities.

**Current liabilities**

On initial recognition current liabilities are recognised at fair value. After initial recognition current liabilities are recognised at the amortised cost price, being the amount received taking into account premiums or discounts and minus transaction costs. This is usually the nominal value.

*Accounting principles for the determination of the result*

The result is the difference between the realisable value of income received and the costs and other charges during the year. The results on transactions are recognised in the year in which they are realised.

**Income recognition**

Subsidies and gifts are recorded as income in the statement of income and expenditure in the year in which the subsidised costs were incurred or income was lost or when there was a subsidies operating deficit. Income is recognised when it is probable that it will be received.

**Expenses**

Costs are determined on a historical basis and are attributed to the reporting year to which they relate.

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## Notes to the balance sheet

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>1. Tangible fixed assets</b>		
Inventory	18.671	15.737

The inventory will be used for general operational purposes.

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>2. Financial fixed assets</b>		
Deposits	17.396	9.006

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>3. Other receivables and accruals</b>		
Other accruals and prepaid expenses	12.089	3.283

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>4. Cash and cash equivalents</b>		
ABN AMRO Bank N.V.	421.098	299.375

The cash and cash equivalents are freely available to the Association.

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>5. Capital and reserves</b>		
Going concern fund	83.298	48.605
Reserve assigned to Pivot activities	<u>266.877</u>	<u>144.880</u>
	<u>350.175</u>	<u>193.485</u>

Movements in capital and reserves were as follows:

	Going concern fund	Reserve assigned to Pivot activities	Total
	€	€	€
Balance as at 1 January 2024	48.605	144.880	193.485
Appropriation of the result	<u>34.693</u>	<u>121.997</u>	<u>156.690</u>
	<u>83.298</u>	<u>266.877</u>	<u>350.175</u>

### Going concern fund

The going concern fund is an earmarked reserve financed by the government subsidy from the Ministry of Education, Culture and Science (OCW). It is intended to smooth out fluctuations in annual expenditures and serves as a safeguard for the continuity of operations. In accordance with the applicable subsidy conditions, the size of this reserve is limited to a maximum of 10% of the total granted subsidy.

### Reserve assigned to pivot activities

This reserve represents the portion of equity allocated to Pivot activities. Additions to the reserve are based on the appropriation of the annual result and reflect the difference between (1) the income received from non-profit organisations and (2) the costs incurred for Pivot activities, including the allocation of one-third of the general management and administrative expenses.

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>6. Trade payables</b>		
Trade creditors	<u>56.251</u>	<u>47.825</u>

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
<b>7. Taxes and social security premiums</b>		
Payroll tax	<u>26.747</u>	<u>-</u>

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**8. Other liabilities and accruals**

	<u>31-12-2024</u>	<u>31-12-2023</u>
	€	€
Vacation days and holiday allowance	14.023	-
Accrued expenses	<u>22.058</u>	<u>86.091</u>
	<u>36.081</u>	<u>86.091</u>

**Off balance-sheet rights, obligations and arrangements***Rent*

NAE has an annually renewable rental agreement for office space until June 30<sup>th</sup> 2026. The obligation including service charges amounts a total of € 51.613 per year.

*Subsidy*

The income from subsidy OCW has been granted for a period of 9 years (2023 up and till 2031), for an amount of € 500.000 per year.

*Committed funding*

4TU.Federation has committed to a recurring funding of € 300.000 per year, for the years 2024 and 2025.

## Notes to the statement of income and expenditure

	<u>2024</u>	<u>2022/2023</u>
	€	€
<b>9. Income from government subsidies</b>		
Subsidy EZK-OCW	524.000	500.000
Lower spending subsidy repayment	-	-
	<u>524.000</u>	<u>500.000</u>

The income from subsidy OCW has been granted for a period of 9 years (2023 up and till 2031), for an amount of € 500.000 per year. A maximum of 10% of the subsidy can be assigned to a going concern fund, any remaining unused part of the subsidy needs to be repaid.

	<u>2024</u>	<u>2022/2023</u>
	€	€
<b>10. Income from other non-profit organisations</b>		
4TU.Federation	300.000	-
Gift Stichting Commit	40.000	
Gift Netherlands Academy of Technology and Innovation (AcTI)		144.880
	<u>340.000</u>	<u>144.880</u>

The gift from AcTI is one-time, with the condition that the resources are primarily allocated towards Pivot activities.

## **Expenses spent on Association's objectives**

	<u>2024</u>	<u>2022/2023</u>
	€	€
<b>11. Expenses assigned to activities Forum</b>		
Supporting events	46.517	27.964
Informational costs awareness - website	3.710	8.191
Legal costs	-	2.066
Subscriptions and dues	3.303	1.730
Symposia and travel	6.155	655
Payroll	164.262	-
Temporary and freelance staff	36.334	120.611
Outsourced consultancy	-	12.394
	<u>260.281</u>	<u>173.611</u>

	<u>2024</u>	<u>2022/2023</u>
	€	€
<b>12. Expenses assigned to activities Pivot</b>		
Supporting events	-	27.964
Informational costs awareness - website	3.710	8.191
Legal costs	-	2.066
Subscriptions and dues	3.303	11.730
Symposia and travel	3.219	655
Payroll	134.880	-
Temporary and freelance staff	36.334	45.294
Outsourced consultancy	-	12.394
	<u>181.446</u>	<u>108.294</u>

	<u>2024</u>	<u>2022/2023</u>
	€	€
<b>13. Expenses assigned to activities Advice</b>		
Supporting events	-	27.964
Informational costs awareness - website	3.710	8.191
Legal costs	-	2.066
Subscriptions and dues	3.303	1.730
Symposia and travel	1.918	655
Payroll	86.261	-
Temporary and freelance staff	36.334	45.294
Recruitment	27.877	-
Outsourced consultancy	-	12.394
	<u>159.403</u>	<u>98.294</u>

	2024	2022/2023
	€	€
<b>14. cost of labour</b>		
Payroll	381.051	-
Temporary and freelance staff	109.002	218.565
Outsourced consultancy		39.036
Other employment costs	4.352	-
	<u>494.405</u>	<u>257.601</u>
Charged to activities Forum	-200.596	-133.005
Charged to activities Pivot	-171.214	-57.688
Charged to activities Advice	-122.595	-57.688
	<u>-</u>	<u>9.220</u>

The general costs of labour consists of:

General temporary and freelance staff	-	7.366
General consultancy costs	-	1.854
	<u>-</u>	<u>9.220</u>

	2024	2022/2023
	€	€
<b>15. Costs management and administration</b>		
Other staff expenses	-	2.708
Temporary and freelance staff	-	7.366
Housing costs	44.070	15.698
Automation expenses	5.317	4.222
Audit and administration costs	30.994	17.400
Attendance fees and costs reimbursements directors	14.423	19.473
Consultancy costs	-	1.854
Office and other general expenses	10.798	724
Depreciation of inventory	4.069	1.751
	<u>109.671</u>	<u>71.196</u>

	2024	2022/2023
	€	€
<b>16. Financial income and expense</b>		
Interest income ABN AMRO bank N.V.	3.491	-

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## ***Other notes***

### **Average number of employees**

During the year 2024, 3 full time employees were employed by the organisation (2023/22: none).

Amsterdam, 10-04-2025



Ir. Lukas Roffel

*Chair*



Prof. dr.ir. Jacqueline Scherpen

*Vice-chair*



Dr. Eline van Beest

*Treasurer*



Prof.dr.Marieke Huisman

*Board member*



Prof.dr.ir. Ton van der Steen

*Board member*

## Independent auditor's report

*To: The General Assembly of the Netherlands Academy of Engineering*

### **Report on the audit of the financial statements 1 January 2024 until 31 December 2024**

#### **Our opinion**

We have audited the financial statements 2024 of Netherlands Academy of Engineering, based in The Hague.

In our opinion, the financial statements for the year 1 January 2024 until 31 December 2024 of the Netherlands Academy of Engineering included in this annual report have been prepared, in all material respects, in accordance with the accounting principles chosen and described by the association, as outlined in the notes to the financial statements.

The financial statements comprise:

1. the balance sheet as at 31 December 2024;
2. the statement of income and expenses for 1 January 2024 until 31 December 2024; and
3. the notes comprising a summary of the accounting policies and other explanatory information.

#### **Basis for our opinion**

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report.

We are independent of Netherlands Academy of Engineering in accordance with the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics).

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### ***Basis of accounting and restriction on distribution and use***

We draw attention to the disclosure in the financial statements where the basis of financial reporting is outlined. The financial statements have been prepared by the management to enable the Netherlands Academy of Engineering to comply with the requirement, and to be able to be accountable to the general meeting of members. Therefore, the financial statements may not be suitable for other purposes. Our audit opinion is solely intended for the Netherlands Academy of Engineering and its general meeting of members and should not be distributed to or used by others. Our opinion has not been modified as a result of this matter.

### ***Report on the other information included in the annual report***

In addition to the financial statements and our auditor's report thereon, the annual report contains other information that consists of the management report.

Based on the following procedures performed, we conclude that the other information:

- is consistent with the financial statements and does not contain material misstatements;
- contains all the information regarding the management report and the other information as required.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements. By performing these procedures, we comply with the requirements of the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements. Management is responsible for the preparation of the management report in accordance with 'other information' as required.

### ***Description of responsibilities regarding the financial statements***

#### ***Responsibilities of the board for the financial statements***

The board is responsible for preparing the financial statements in accordance with the accounting principles chosen and described by the association, as outlined in the notes to the financial statements. In this context, the board is responsible for implementing internal control that it deems necessary to enable the preparation of the financial statements without material misstatements due to errors or fraud. As part of the preparation of the financial statements, the board is responsible for assessing the entity's ability to continue as a going concern. Based on the financial reporting framework mentioned, the board should prepare the financial statements using the going concern basis of accounting unless the board either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so. The board should disclose events and circumstances that may cast significant doubt on the entity's ability to continue as a going concern in the financial statements. The supervisory board is responsible for overseeing the company's financial reporting process.

***Our responsibilities for the audit of the financial statements***

Our objective is to plan and perform the audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion. Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional scepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements.

Our audit included among others:

- identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the the entity's internal control;
- evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the board;
- concluding on the appropriateness of the board's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company to cease to continue as a going concern.
- evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

Rijswijk, 10 April 2025

Lucro audit B.V.

*E.M.L. Looije*

E.M.L. Looije MSc RA

## Appendices

### Overview expenditures



	Spent on Association's objectives			Costs Fundraising	Costs management and administration	Actual total costs 2024	Budget 2024
	Forum	Pivot	Advice				
Events and purchases	46.517	-	-	-	-	46.517	66.000
Outsourced work	36.334	36.334	36.334	-	-	109.002	168.400
Communication costs	3.710	3.710	3.710	-	3.903	15.033	12.501
Employment costs	164.262	134.880	114.138	-	-	413.280	467.000
Housing costs	-	-	-	-	44.070	44.070	33.994
Office and other general costs	9.458	6.522	5.221	-	57.629	78.830	73.200
Depreciations	-	-	-	-	4.069	4.069	-
	<u>260.281</u>	<u>181.446</u>	<u>159.403</u>	-	<u>109.671</u>	<u>710.801</u>	<u>821.095</u>

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Titel	Lucro audit B.V.   Jaarrekening 2024 NAE, inclusief...
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Status	● Ondertekend




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## Documentgeschiedenis

 VERZONDEN	<b>10 / 04 / 2025</b> 12:57:26 UTC	Door edwin.looije@lucro.nl voor ondertekening verzonden naar Lukas Roffel (lukas.roffel@thalesgroup.com), Eline van Beest (eline.van.beest@nae.nl), Ton van der Steen (ton.van.der.steen@nae.nl), Marieke Huisman (m.huisman@utwente.nl) and Jacqueline Scherpen (j.m.a.scherpen@rug.nl) IP: 81.22.39.148
 BEKEKEN	<b>10 / 04 / 2025</b> 13:33:37 UTC	Bekeken door Marieke Huisman (m.huisman@utwente.nl) IP: 145.126.74.230
 ONDERTEKEND	<b>10 / 04 / 2025</b> 13:34:45 UTC	Ondertekend door Marieke Huisman (m.huisman@utwente.nl) IP: 145.126.74.230
 BEKEKEN	<b>10 / 04 / 2025</b> 14:09:07 UTC	Bekeken door Eline van Beest (eline.van.beest@nae.nl) IP: 84.241.197.186

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Status	● Ondertekend




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 ONDERTEKEND	<b>10 / 04 / 2025</b> 14:39:34 UTC	Ondertekend door Eline van Beest (eline.van.beest@nae.nl) IP: 84.241.197.186
 BEKEKEN	<b>10 / 04 / 2025</b> 16:09:14 UTC	Bekeken door Ton van der Steen (ton.van.der.steen@nae.nl) IP: 156.83.1.181
 ONDERTEKEND	<b>10 / 04 / 2025</b> 16:09:50 UTC	Ondertekend door Ton van der Steen (ton.van.der.steen@nae.nl) IP: 156.83.1.181
 BEKEKEN	<b>10 / 04 / 2025</b> 20:36:04 UTC	Bekeken door Jacqueline Scherpen (j.m.a.scherpen@rug.nl) IP: 77.175.225.31
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 VOLTOOID	<b>11 / 04 / 2025</b> 14:49:55 UTC	Het document is voltooid.